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FORM 10-Q
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[X] Quarterly Report Pursuant To Section 13 or 15(d) of the Securities Exchange Act of 1934

FOR THE QUARTERLY PERIOD ENDED MARCH 31, 1997
or
[ ] Transition Report Pursuant To Section 13 or 15(d) of the Securities Exchange Act of 1934 For the Transition Period From
$\qquad$

## Commission file number 1-5581

I.R.S. Employer Identification Number 59-0778222

WATSCO, INC.
(a Florida Corporation)
2665 South Bayshore Drive, Suite 901
Coconut Grove, Florida 33133 Telephone: (305) 858-0828

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES [X] NO [ ]

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the last practicable date: $15,028,600$ shares of the Company's Common Stock ( $\$ .50$ par value) and $2,179,847$ shares of the Company's Class B Common Stock (\$.50 par value) were outstanding as of May 13, 1997.

PART I. FINANCIAL INFORMATION WATSCO, INC.
CONDENSED CONSOLIDATED BALANCE SHEETS
MARCH 31, 1997 AND DECEMBER 31, 1996
(IN THOUSANDS, EXCEPT PER SHARE DATA)

|  | $\begin{aligned} & \text { MARCH 31, } \\ & 1997 \end{aligned}$ | $\begin{gathered} \text { DECEMBER } 31 \\ 1996 \end{gathered}$ |
| :---: | :---: | :---: |
| ASSETS | (UNAUDITED) |  |
| Current assets: |  |  |
| Cash and cash equivalents | \$ 3,936 | \$ 5,020 |
| Marketable securities | 1,124 | 334 |
| Accounts receivable, net | 81,227 | 59,523 |
| Inventories | 133,808 | 87,637 |
| Other current assets | 7,588 | 6,502 |
| Total current assets | 227,683 | 159,016 |
| Property, plant and equipment, net | 19, 081 | 16,174 |
| Intangible assets, net | 35,512 | 23,596 |
| Other assets | 5,974 | 4,795 |
|  | \$288, 250 | \$203, 581 |
| LIABILITIES AND SHAREHOLDERS' EQUITY |  |  |
| Current liabilities: |  |  |
| Current portion of long-term obligations | \$ 942 | \$ 794 |


| Accounts payable | 33,650 | 17,343 |
| :---: | :---: | :---: |
| Accrued liabilities | 9,969 | 10,884 |
| Total current liabilities | 44,561 | 29, 021 |
| Long-term obligations: |  |  |
| Borrowings under revolving credit agreement | 26,100 | 48,000 |
| Bank and other debt | 5,417 | 3,027 |
|  | 31, 517 | 51, 027 |
| Deferred income taxes | 911 | 911 |
| Deferred credits | 2,439 | 693 |
| Preferred stock of subsidiary | 2,000 | 2,000 |
| Shareholders' equity: |  |  |
| Common Stock, \$. 50 par value | 7,491 | 5,927 |
| Class B Common Stock, \$. 50 par value | 1,107 | 1, 089 |
| Paid-in capital | 155,681 | 72,129 |
| Retained earnings | 42,543 | 40,784 |
| Total shareholders' equity | 206, 822 | 119,929 |
|  | \$288, 250 | \$203, 581 |

See accompanying notes to condensed consolidated financial statements.

WATSCO, INC.
CONDENSED CONSOLIDATED STATEMENTS OF INCOME AND RETAINED EARNINGS THREE MONTHS ENDED MARCH 31, 1997 and 1996 (In thousands, except per share data)
(Unaudited)

|  | 1997 |  | 1996 |
| :---: | :---: | :---: | :---: |
| Revenues: |  |  |  |
| Net sales | \$ 101, 745 | \$ | 70,675 |
| Royalty and service fees | 9,567 |  | 7,114 |
| Total revenues | 111, 312 |  | 77,789 |
| Costs and expenses: |  |  |  |
| Cost of sales | 77,851 |  | 54,671 |
| Direct service expenses | 7,435 |  | 5,483 |
| Selling, general and administrative | 21,750 |  | 14,366 |
| Total costs and expenses | 107,036 |  | 74,520 |
| Operating income | 4,276 |  | 3,269 |
| Other income, net | 213 |  | 69 |
| Interest expense | (778) |  | $(1,045)$ |
| Income before income taxes and minority interests | 3,711 |  | 2,293 |
| Income taxes | $(1,429)$ |  | (871) |
| Minority interests | - - |  | (116) |
| Net income | 2,282 |  | 1,306 |
| Retained earnings at beginning of period | 40,784 |  | 31,136 |
| Common stock cash dividends | (491) |  | (315) |
| Dividends on preferred stock of subsidiary | (32) |  | (32) |
| Retained earnings at end of period | \$ 42,543 | \$ | 32,095 |
| Earnings per share: |  |  |  |
| Primary | \$ . 14 | \$ | . 11 |
| Fully diluted | \$ . 14 | \$ | . 11 |
| Weighted average shares and equivalent shares used to calculate (1): |  |  |  |
| Primary earnings per share | 16,400 |  | 11,101 |
| Fully diluted earnings per share | 16,400 |  | 11,553 |

(1) Weighted average common shares used in the calculation of earnings per share for the quarter ended March 31, 1996 have been restated to reflect a 3-for-2 stock split paid on June 14, 1996.

See accompanying notes to condensed consolidated financial statements.

WATSCO, INC.
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS THREE MONTHS ENDED MARCH 31, 1997 AND 1996
(In thousands)
(Unaudited)

| Cash flows from operating activities: Net income | \$ 2,282 | \$ 1,306 |
| :---: | :---: | :---: |
| Adjustments to reconcile net income to net cash used in operating activities: |  |  |
| Depreciation and amortization | 1,264 | 799 |
| Provision for doubtful accounts | 149 | 220 |
| Minority interests, net of dividends paid | -- | 116 |
| Change in operating assets and liabilities, net of effects of acquisitions: |  |  |
| Accounts receivable | $(3,504)$ | $(2,309)$ |
| Inventories | $(13,678)$ | $(10,895)$ |
| Accounts payable and accrued liabilities | 3,885 | (359) |
| Other, net | $(2,127)$ | (435) |
| Net cash used in operating activities | $(11,729)$ | $(11,557)$ |
| Cash flows from investing activities: |  |  |
| Capital expenditures, net | $(2,167)$ | $(1,142)$ |
| Business acquisitions, net of cash acquired | $(48,891)$ | -- |
| Net sales (purchases) of marketable securities | (712) | 267 |
| Net cash used in investing activities | $(51,770)$ | (875) |
| Cash flows from financing activities: |  |  |
| Net borrowings (repayments) under revolving credit agreements | $(21,900)$ | 13,904 |
| Net repayments of short-term promissory notes |  | $(1,500)$ |
| Net repayments of long-term obligations | (335) | (33) |
| Net proceeds from issuances of common stock | 85,173 | 33,938 |
| Cash dividends | (491) | (315) |
| Other | (32) | (32) |
| Net cash provided by financing activities | 62,415 | 45,962 |
| Net increase (decrease) in cash and cash equivalents | $(1,084)$ | 33,530 |
| Cash and cash equivalents at beginning of period | 5,020 | 3,751 |
| Cash and cash equivalents at end of period | \$ 3,936 | \$ 37,281 |
| Supplemental cash flow information: |  |  |
| Interest paid | \$ 772 | \$ 980 |
| Income taxes paid | \$ 610 | \$ 58 |

See accompanying notes to condensed consolidated financial statements.

WATSCO, INC.<br>NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS<br>MARCH 31, 1997

1. The condensed consolidated balance sheet as of December 31, 1996, which has been derived from audited financial statements, and the unaudited interim condensed consolidated financial statements, have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission. Certain information and note disclosures normally included in the annual financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to those rules and regulations, although the Company believes the disclosures made are adequate to make the information presented not misleading. In the opinion of management, all adjustments necessary for a fair presentation have been included in the condensed consolidated financial statements herein.
2. The results of operations for the quarter ended March 31, 1997 are not necessarily indicative of the results for the year ending December 31, 1997. The sale of the Company's products and services is seasonal with revenues generally increasing during the months of May through August.
3. At March 31, 1997 and December 31, 1996, inventories consist of (in thousands):

Raw materials
Work in process
Finished goods

MARCH
1997 31,
1997

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DECEMBER 31,
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DECEMBER 31,
1996

```
    1996
```

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$ 4,208
```

\$ 4,208
1,502
1,502
81,927
81,927
\$ 87,637
\$ 87,637
========

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4. In January 1997, the Company completed the acquisition of the common stock of Coastline Distribution, Inc. ("Coastline") and the purchase of substantially all of the operating assets of four branch operations from Inter-City Products Corporation (USA). Coastline and the branches operate as wholesale distributors of residential air conditioning and heating products in Florida, Georgia, southern Alabama, North Carolina, South Carolina, southern California, northern Virginia and Maryland.

In March 1997, the Company completed the purchase of substantially all of the operating assets and assumption of certain liabilities of Carrier Corporation's Comfort Products Distributing ("Comfort Products") and Central Plains Distributing ("Central Plains") distribution operations. Comfort Products and Central Plains sell heating and air conditioning products from eight branches serving markets in Missouri, Kansas, Nebraska, Iowa, North Dakota and South Dakota.

Cash consideration paid by the Company for these acquisitions totaled approximately $\$ 48.9$ million and is subject to adjustment upon the completion of an audit of the assets purchased and the liabilities assumed. These acquisitions were accounted for under the purchase method of accounting and, accordingly, their results of operations have been included in the condensed consolidated statement of income beginning on their respective dates of acquisition. The excess of the aggregate purchase prices over the net assets acquired of approximately $\$ 11.9$ million is being amortized on a straight-line basis over 40 years. In connection with these acquisitions, the Company assumed liabilities of approximately $\$ 15.1$ million.
5. In February 1997, the Company completed the sale of $3,000,000$ shares of Common Stock in a public offering resulting in net proceeds of approximately $\$ 85.2$ million, a significant portion of which was used to repay borrowings under its revolving credit agreement. In March 1997, the Company used a portion of the proceeds to fund the acquisition of Carrier Corporation's Comfort Products and Central Plains distribution operations discussed above. The Company intends to use the remaining net proceeds for general corporate purposes including potential acquisitions.
6. In April 1997, the Company announced that it (or its subsidiaries) had signed letters of intent to acquire the net assets and businesses of four wholesale distributors of air conditioning, heating and refrigeration equipment and related parts and supplies. The businesses to be acquired have aggregate annual revenues of approximately $\$ 57$ million, collectively operate 30 branches and serve markets in Texas, California, North Carolina, Tennessee, Louisiana, Nevada, and Oklahoma. The transactions are subject to the execution of definitive agreements and other conditions.
7. Certain amounts for 1996 have been reclassified to conform with the 1997 presentation.

## MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

QUARTER ENDED MARCH 31, 1997 VS. QUARTER ENDED MARCH 31, 1996
RESULTS OF OPERATIONS
The following table presents certain items of the Company's consolidated financial statements for the three months ended March 31, 1997 and 1996, expressed as a percentage of revenues:

|  | 1997 | 1996 |
| :---: | :---: | :---: |
| Revenues | 100.0\% | 100.0\% |
| Cost of sales and direct service expenses | (76.6) | (77.3) |
| Gross profit | 23.4 | 22.7 |
| Selling, general and administrative expenses | (19.5) | (18.5) |
| Operating income | 3.9 | 4.2 |
| Other income, net | . 2 | - |
| Interest expense | (.7) | (1.3) |
| Income taxes | (1.3) | (1.1) |
| Minority interests | - | (.1) |
| Net income | 2.1\% | 1.7\% |

The above table and following narrative includes the results of operations of companies acquired during 1997 and 1996 as follows: Three States Supply Company, Inc., acquired in April 1996; Serviceman Supplies, Inc., acquired in October 1996; Coastal Supply Company, Inc., acquired in December 1996; Coastline Distribution, Inc. and four branch operations, acquired in January 1997; and Comfort Products Distributing, Inc. and Central Plains Distributing, Inc., acquired in March 1997 (collectively, the "acquisitions"). These acquisitions were accounted for under the purchase method of accounting and, accordingly, their results of operations have been included in the consolidated results of the Company beginning on their respective dates of acquisition.

Revenues for the three months ended March 31, 1997 increased $\$ 33.5$ million, or $43 \%$, compared to the same period in 1996. In the climate control segment, revenues increased $\$ 31.1$ million, or $44 \%$. Excluding the effect of acquisitions, revenues for the climate control segment increased $\$ 1.8$ million, or $3 \%$. Such increase was primarily due to greater sales of parts and supplies resulting from expanded product lines.

Gross profit for the three months ended March 31, 1997 increased \$8.4 million, or $48 \%$, as compared to the same period in 1996. Excluding the effect of acquisitions, gross profit increased $\$ 1.2$ million, or $7 \%$, primarily as a result of the aforementioned revenue increase and improvement in gross profit margins. Gross profit margin in the first quarter increased to 23.4\% in 1997 from 22.7\% in 1996. Excluding the effect of acquisitions, gross profit margin increased to $23.3 \%$ in 1997 from $22.7 \%$ in 1996. These increases were primarily due to certain vendor price increases during 1995 which the Company did not begin passing on to customers until the second quarter of 1996 and the effect of new vendor procurement programs benefiting the Company with lower purchase costs for certain parts and supplies in 1997.

Selling, general and administrative expenses for the three months ended March 31, 1997 increased $\$ 7.3$ million, or $51 \%$, compared to the same period in 1996, primarily due to selling and delivery costs related to increased sales. Excluding the effect of acquisitions, selling, general and administrative expenses increased $\$ 1.3$ million, or $9 \%$, primarily due to revenue increases. Selling, general and administrative expenses as a percent of revenues increased to $19.5 \%$ in 1997 from $18.5 \%$ in 1996, primarily due to higher cost structures of acquired companies and startup costs related to the opening of new distribution branches. Excluding the effect of acquisitions, selling, general and administrative expenses as a percent of revenues increased to $19.3 \%$ in 1997 from $18.5 \%$ in 1996, primarily due to relatively higher cost structures of new distribution branches.

Interest expense for the first quarter in 1997 decreased approximately $\$ 267,000$, or $26 \%$, compared to the same period in 1996 and, excluding the effect of acquisitions, interest expense decreased $\$ 737,000$, or $71 \%$, primarily due to lower average borrowings.

In March 1996, the Company acquired the minority interests in certain of its distribution subsidiaries. Therefore, there was no minority interest expense in the first quarter of 1997.

The effective tax rate for the three months ended March 31, 1997 was $38.5 \%$ compared to $38.0 \%$ for the same period in 1996. This increase was due to a greater percentage of income earned in states having higher tax rates in 1997 as compared to 1996.

## LIQUIDITY AND CAPITAL RESOURCES

The Company has adequate availability of capital from operations and its revolving credit agreement to fund present operations and anticipated growth, including expansion in the Company's current and targeted market areas. At March 31, 1997, borrowings under the revolving credit agreement totaled $\$ 26.1$ million and bear interest at primarily LIBOR-based rates plus a spread that is dependent upon the Company's financial performance (LIBOR plus 3/8\% at March 31, 1997). The revolving credit agreement contains financial covenants with respect to the Company's consolidated net worth, interest and debt coverage ratios, and limits capital expenditures and dividends in addition to other restrictions.

The Company continually evaluates potential acquisitions and has held discussions with a number of acquisition candidates; however, the Company currently has no binding agreement with respect to any acquisition candidates Should suitable acquisition opportunities or working capital needs arise that would require additional financing, the Company believes that its financial position and earnings history provide a solid base for obtaining additional financing resources at competitive rates and terms.

Working capital increased to $\$ 183.1$ million at March 31, 1997 from \$130.0 million at December 31, 1996. This increase is primarily due to the receipt of net proceeds of approximately $\$ 85.2$ million from the sale of $3,000,000$ shares of the Company's Common Stock in February 1997. In March 1997, the Company used the net proceeds to pay down its revolving credit agreement and to fund the acquisitions of Comfort Products and Central Plains.

Cash and cash equivalents decreased $\$ 1.1$ million during the first quarter of 1997. Principal sources of cash during the quarter were net proceeds from the issuance of common stock, borrowings under the revolving credit agreements and profitable operations. The principal uses of cash were to fund working capital needs, finance business acquisitions and repay long-term obligations. Inventory purchases are substantially funded by borrowings under a revolving credit agreement.

## PART II. OTHER INFORMATION

Item 1. Legal Proceedings
There have been no significant changes from the information reported in the Annual Report on Form $10-\mathrm{K}$ for the period ended December 31, 1996, filed on March 31, 1997.

Item 2. Changes in the Rights of the Company's Security Holders
None
Item 3. Defaults by the Company on its Senior Securities

None
Item 4. Results of Votes of Securities Holders

None

Item 5. Other Information

None

Item 6. Exhibits and Reports on Form 8-K
a) Exhibits
11. Computation of Earnings Per Share for the Quarters Ended March 31, 1997 and 1996
27. Financial Data Schedule (for SEC use only)
(b) Reports on Form 8-K

None

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

WATSCO, INC.
(Registrant)
By: /s/ RONALD P. NEWMAN
Ronald P. Newman
Vice President and Secretary (Chief Financial Officer)
11 Computation of Earnings Per Share ..... 12
27 Financial Data Schedule ..... 13

COMPUTATION OF EARNINGS PER SHARE
QUARTERS ENDED MARCH 31, 1997 AND 1996
(In thousands, except per share data)

Net income

Less subsidiary preferred stock dividend
Income applicable to common stock for primary earnings per share

Add interest expense, net of income tax effects, attributable to convertible debentures

Income applicable to common stock for fully diluted earnings per share

Weighted average common shares outstanding
Additional shares assuming exercise of stock options and warrants

Shares used for primary earnings per share
Additional shares assuming exercise of stock options and warrants -- 117

Conversion of $10 \%$ Convertible Subordinated Debentures due 1996

Shares used for fully diluted earnings per share

Earnings per share:
Primary

Fully diluted
(1) Weighted average common shares outstanding have been restated to include the effect of a 3-for-2 stock split paid on June 14, 1996.

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE WATSCO, INC. FORM 10-Q FOR THE QUARTERLY PERIOD ENDED MARCH 31, 1997 AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

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3-MOS
    DEC-31-1997
        MAR-31-1997
                                    3,936
                    1,124
            86,147
                4,920
                133,808
        227,683
                                    36,107
            17,026
            288,250
    44,561
        0
            31,517
                    0
                    8,598
            198,224
288,250
            l1,312 101,745
            85,286
            21,601
                    149
            778
            3,711
                    1,429
        2,282
            0
            0
                0
            2,282
            0.14
            0.14
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