UNITED STATES
SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 10-Q
[X] Quarterly Report Pursuant To Section 13 or 15(d) of the Securities Exchange Act of 1934

FOR THE QUARTERLY PERIOD ENDED MARCH 31, 1999
or
[ ] Transition Report Pursuant To Section 13 or 15(d) of the Securities Exchange Act of 1934 For the Transition Period From
$\qquad$

Commission file number 1-5581
I.R.S. Employer Identification Number 59-0778222

WATSCO, INC.
(a Florida Corporation)
2665 South Bayshore Drive, Suite 901
Coconut Grove, Florida 33133
Telephone: (305) 714-4100

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES $X$ NO

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the last practicable date: $25,485,078$ shares of the Company's Common Stock ( $\$ .50$ par value) and $3,193,726$ shares of the Company's Class B Common Stock ( $\$ .50$ par value) were outstanding as of May 11, 1999.

PART I. FINANCIAL INFORMATION WATSCO, INC. CONDENSED CONSOLIDATED BALANCE SHEETS March 31, 1999 and December 31, 1998 (In thousands, except per share data)

|  | $\begin{gathered} \text { MARCH 31, } \\ 1999 \end{gathered}$ | $\begin{gathered} \text { DECEMBER 31, } \\ 1998 \end{gathered}$ |
| :---: | :---: | :---: |
|  | (Unaudited) |  |
| ASSETS |  |  |
| Current assets: |  |  |
| Cash and cash equivalents | \$ 6,133 | \$ 6,689 |
| Accounts receivable, net | 148,433 | 137,745 |
| Inventories | 236,661 | 202,592 |
| Other current assets | 18,840 | 11,984 |
| Net assets of discontinued operations | 11,730 | 11,966 |
| Total current assets | 421,797 | 370,976 |
| Property, plant and equipment, net | 30, 806 | 30,496 |
| Intangible assets, net | 117,359 | 106,309 |

LIABILITIES AND SHAREHOLDERS' EQUITY

Current liabilities:
Current portion of long-term obligations
Accounts payable
Accrued liabilities
Total current liabilities
Beterm obligations:
Borrowings under revolving credit agreement
Bank and other debt

| \$ | 1,002 | \$ | 1,007 |
| :---: | :---: | :---: | :---: |
|  | 69,029 |  | 60,742 |
|  | 18,156 |  | 19,488 |
|  | 88,187 |  | 81,237 |
|  | 215,900 |  | 168,000 |
|  | 4,536 |  | 4,301 |
|  | 220,436 |  | 172,301 |
|  | 2,536 |  | 3,912 |
|  | 12,725 |  | 12,420 |
|  | 1,605 |  | 1,596 |
|  | 196,823 |  | 189,225 |
|  | $(5,941)$ |  | $(5,051)$ |
|  | $(3,569)$ |  | $(2,962)$ |
|  | 81,073 |  | 79,340 |
|  | 282,716 |  | 274,568 |
|  | 593,875 | \$ | 532,018 |

See accompanying notes to condensed consolidated financial statements.

WATSCO, INC.
CONDENSED CONSOLIDATED STATEMENTS OF INCOME AND RETAINED EARNINGS Three Months Ended March 31, 1999 and 1998 (In thousands, except per share data)
(Unaudited)

| Revenue | \$247, 377 | \$172,716 |
| :---: | :---: | :---: |
| Cost of sales | 189,190 | 132,315 |
| Gross profit | 58,187 | 40,401 |
| Selling, general and administrative expenses | 51,276 | 35,860 |
| Operating income | 6,911 | 4,541 |
| Interest expense, net | 3,179 | 1,722 |
| Income from continuing operations before income taxes | 3,732 | 2,819 |
| Income taxes | 1,389 | 1,043 |
| Income from continuing operations | 2,343 | 1,776 |
| Income from discontinued operations, net of income taxes | 104 | 149 |
| Net income | 2,447 | 1,925 |
| Retained earnings at beginning of period | 79,340 | 56,724 |
| Common stock cash dividends | 714 | 609 |
| Retained earnings at end of period | \$ 81, 073 | \$ 58,040 |
| Basic earnings per share: |  |  |
| Income from continuing operations | \$ 0.08 | \$ 0.07 |
| Income from discontinued operations | - - | -- |
| Net income | \$ 0.08 | \$ 0.07 |
| Diluted earnings per share: |  |  |
| Income from continuing operations | \$ 0.08 | \$ 0.06 |
| Income from discontinued operations | -- | -- |
| Net income | \$ 0.08 | \$ 0.06 |
| Weighted average shares and equivalent shares used to calculate earnings per share: |  |  |
| Basic | 27,651 | 26,218 |
| Diluted | 28,871 | 27,797 |

See accompanying notes to condensed consolidated financial statements.

WATSCO, INC.
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
Three Months Ended March 31, 1999 and 1998
(In thousands)
(Unaudited)

Cash flows from operating activities:
Income from continuing operations
Adjustments to reconcile income from continuing operations to net cash used in operating activities of continuing operations: Depreciation and amortization

Cash flows from investing activities:
Business acquisitions, net of cash acquired Capital expenditures, net Purchases of marketable securities

Net cash used in investing activities of continuing operations

Cash flows from financing activities: Net borrowings under revolving credit agreement Borrowings (repayments) of bank and other debt Net proceeds from issuances of common stock Common stock dividends

Net cash provided by financing activities of continuing operations

Net cash provided by (used in) discontinued operations
Net decrease in cash and cash equivalents
Cash and cash equivalents at beginning of period
Cash and cash equivalents at end of period

1999
-------
\$ 2,343

2,507
911

| $(1,984)$ | $(2,364)$ |
| :---: | :---: |
| $(26,656)$ | $(13,550)$ |
| 1,331 | $(2,033)$ |
| $(7,492)$ | $(1,550)$ |
| $(29,040)$ | $(15,633)$ |


| $(17,544)$ | $(3,179)$ |
| ---: | ---: |
| $(1,123)$ | $(1,827)$ |
| $(823)$ | ------------- |

(5,006)

17,600 (494) 591 (609)

17,088
(584)
$(4,135)$
7,880
---
\$ 6,133
========
$(3,179)$
$(1,827)$

| $(19,490)$ | $(5,006)$ |
| ---: | ---: |
| -------- |  |
| 47,900 | 17,600 |
| 230 | $(494)$ |
| 218 | 591 |
| $(714)$ | $(609)$ |


| 47,634 | 17,088 |
| :---: | :---: |
| 340 | (584 |
| (556) | $(4,135)$ |
| 6,689 | 7,880 |
| \$ 6,133 | \$ 3,745 |

$=====$

1998
\$ 1,776
$(15,633)$

See accompanying notes to condensed consolidated financial statements.

WATSCO, INC.<br>NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS<br>March 31, 1999<br>(Amounts in thousands, except share data)<br>(Unaudited)

1. The condensed consolidated balance sheet as of December 31, 1998, which has been derived from the Company's audited financial statements, and the unaudited interim condensed consolidated financial statements, have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission. Certain information and note disclosures normally included in the annual financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to those rules and regulations, although the Company believes the disclosures made are adequate to make the information presented not misleading. In the opinion of management, all adjustments necessary for a fair presentation have been included in the condensed consolidated financial statements herein.
2. The results of operations for the quarter ended March 31, 1999 are not necessarily indicative of the results for the year ending December 31, 1999. The sale of the Company's products and services is seasonal with revenue generally increasing during the months of May through August.
3. The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.
4. Basic earnings per share is computed by dividing net income by the total weighted average shares outstanding. Diluted earnings per share additionally assumes, if dilutive, any added dilution from common stock equivalents. Shares used to calculate earnings per share for the three months ended March 31, 1999 and 1998 are as follows:

| 1999 | 1998 |
| :---: | :---: |
| 27,650,741 | 26,218,482 |
| 1,220,183 | 1,578,387 |
| 28,870,924 | 27,796,869 |

Options outstanding which are not included in the calculation of diluted earnings per share because their impact is antidilutive
$1,737,000$
$-146,813$

Shares used to calculate earnings per share for the three months ended March 31, 1998 have been restated to include the effect of a 3-for-2 stock split paid on August 14, 1998.
5. In 1998, the Company adopted Statement of Financial Accounting Standards ("SFAS") No. 130, "Reporting Comprehensive Income." SFAS No. 130 establishes standards for the reporting and display of comprehensive income and its components in the financial statements. The components of the Company's comprehensive income are as follows for the three months ended March 31, 1999 and 1998:

| 1999 |  | 1998 |  |
| :---: | :---: | :---: | :---: |
| \$ | $\begin{gathered} 2,447 \\ (607) \end{gathered}$ | \$ | 1,925 |
| \$ | 1,840 | \$ | 1,925 |

Net income
Unrealized loss on investments, net of tax
Comprehensive income

1999
=====

1998
\$ 1,925
\$ 1,925
==========
6. Discontinued operations include a personnel staffing business, Dunhill Staffing Systems, Inc. and until May 1998, a manufacturing operation, Watsco Components, Inc. ("Components"). In May 1998, the Company sold substantially all of the operating assets of Components. Summarized results for the discontinued operations are as follows for the three months ended

## March 31, 1999 and 1998

|  | 1999 |  | 1998 |  |
| :---: | :---: | :---: | :---: | :---: |
| Revenue | \$13, 006 |  | \$16,418 |  |
| Income before income taxes | \$ | 165 | \$ | 236 |
| Income tax expense |  | 61 |  | 87 |
| Income from discontinued operations | \$ | 104 | \$ | 149 |

7. During January 1999, the Company completed the acquisitions of two wholesale distributors of air conditioning and heating products. The acquisitions were made either in the form of the purchase of the outstanding common stock or the purchase of the net assets and business of the respective sellers. Aggregate consideration for these acquisitions consisted of cash payments of approximately $\$ 17,544$ including the repayment of debt totaling $\$ 4,592$ and the issuance of 507,224 shares of Common Stock having a fair value of $\$ 6,433$ and is subject to adjustment upon the completion of audits of the assets purchased and the liabilities assumed.

Acquisitions have been accounted for under the purchase method of accounting and, accordingly, their results of operations have been included in the unaudited condensed consolidated statement of income and retained earnings beginning on their respective dates of acquisition. The excess of the aggregate purchase prices over the net assets acquired of approximately $\$ 11,356$ is being amortized on a straight-line basis over 40 years.

The Company's unaudited pro forma consolidated results of operations assuming all significant acquisitions occurred on January 1, 1998 is as follows for the three months ended March 31, 1998:

Revenue
Income from continuing operations
\$217,975
\$1,430
Diluted earnings per share from continuing operations \$0.05
The unaudited pro forma consolidated results of operations is not necessarily indicative of either the results of operations that would have occurred had the above companies been acquired on January 1, 1998 for the periods presented or of future results of operations.
8. In March 1998, the Accounting Standards Executive Committee of the American Institute of Certified Public Accountants ("AcSEC") issued Statement of Position ("SOP") 98-1, "Accounting for the Costs of Computer Software Developed or Obtained for Internal Use." SOP 98-1 establishes criteria for determining which costs of developing or obtaining internal-use computer software should be charged to expense and which should be capitalized. The Company adopted SOP 98-1 on January 1, 1999. The adoption of SOP 98-1 was not material to the Company's consolidated financial position or results of operations.

In April 1998, the AcSEC issued SOP 98-5, "Reporting on the Costs of Start-Up Activities." SOP 98-5 establishes standards for the reporting and disclosure of start-up costs, including organization costs. The Company adopted SOP 98-5 on January 1, 1999. Adoption of SOP 98-5 was not material to the Company's consolidated financial position or results of operations.

In June 1998, the Financial Accounting Standards Board ("FASB") issued SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities," which is effective for fiscal years beginning after June 15, 1999. SFAS No. 133 establishes accounting and reporting standards requiring that every derivative instrument (including certain derivative instruments embedded in other contracts) be recorded in the balance sheet as either an asset or liability measured at its fair value. SFAS No. 133 also requires that changes in derivatives' fair value be recognized currently in earnings unless specific hedge accounting criteria are met. The impact of SFAS No. 133 on the Company's consolidated financial statements will depend on a variety of factors, including future interpretive guidance from the FASB, the extent of the Company's hedging activities, the type of hedging instruments used and the effectiveness of such instruments. The Company has not quantified the impact of adopting SFAS No. 133.

# MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS 

QUARTER ENDED MARCH 31, 1999 VS. QUARTER ENDED MARCH 31, 1998

## RESULTS OF OPERATIONS

The following table presents the Company's consolidated financial results from continuing operations for the three months ended March 31, 1999 and 1998, expressed as a percent of revenue:

|  | 1999 | 1998 |
| :---: | :---: | :---: |
| Revenue | 100.0\% | 100.0\% |
| Cost of sales | (76.5) | (76.6) |
| Gross profit | 23.5 | 23.4 |
| Selling, general and administrative expenses | (20.7) | (20.8) |
| Operating income | 2.8 | 2.6 |
| Interest expense, net | (1.3) | (1.0) |
| Income taxes | (.6) | (.6) |
| Income from continuing operations | . $9 \%$ | 1.0\% |

The above table and following narrative includes the results of operations of wholesale distributors of air conditioning, heating and refrigeration equipment and related parts and supplies acquired during 1999 and 1998. These acquisitions were accounted for under the purchase method of accounting and, accordingly, their results of operations have been included in the consolidated results of the Company beginning on their respective dates of acquisition. Data presented in the following narratives referring to "same store basis" excludes the effects of operations acquired or locations opened during the prior twelve months.

Revenue for the three months ended March 31, 1999 increased $\$ 74.7$ million, or $43 \%$, compared to the same period in 1998. Excluding the effect of acquisitions, revenue increased $\$ 16.5$ million, or $10 \%$. Such increase was primarily due to additional sales generated from market share gains and increased sales generated by expanded product lines of parts and supplies.

Gross profit for the three months ended March 31, 1999 increased $\$ 17.8$ million, or $44 \%$, as compared to the same period in 1998, primarily as a result of the aforementioned revenue increases. Excluding the effect of acquisitions, gross profit increased $\$ 4.0$ million, or $10 \%$. Gross profit margin in the first quarter increased to $23.5 \%$ in 1999 from $23.4 \%$ in 1998. Excluding the effect of acquisitions, gross profit margin also increased to $23.5 \%$ in 1999 from $23.4 \%$ in 1998.

Selling, general and administrative expenses for the three months ended March 31, 1999 increased $\$ 15.4$ million, or $43 \%$, compared to the same period in 1998, primarily due to selling and delivery costs related to increased sales. Excluding the effect of acquisitions, selling, general and administrative expenses increased $\$ 3.2$ million, or $9 \%$, primarily due to revenue increases. Selling, general and administrative expenses as a percent of revenue decreased to $20.7 \%$ in 1999 from $20.8 \%$ in 1998. Excluding the effect of acquisitions, selling, general and administrative expenses as a percent of revenue decreased to $20.6 \%$ in 1999 from $20.8 \%$ in 1998, reflecting leverage of the Company's operating cost structure on increased sales.

Interest expense, net for the first quarter in 1999 increased approximately $\$ 1.5$ million, or $85 \%$, compared to the same period in 1998, primarily due to higher average borrowings.

The effective tax rate for the three months ended March 31, 1999 was 37.2\% compared to $37.0 \%$ for the same period in 1998. This increase was primarily due to higher state income taxes resulting from acquisitions.

## LIQUIDITY AND CAPITAL RESOURCES

The Company maintains a bank-syndicated revolving credit agreement that provides for borrowings of up to $\$ 260$ million, expiring on August 8, 2002. Borrowings under the unsecured agreement are used to fund seasonal working capital needs and for other general corporate purposes, including acquisitions. Borrowings under the agreement, which totaled $\$ 215.9$ million at March 31, 1999, bear interest at primarily LIBOR-based rates plus a spread that is dependent upon the Company's financial performance (LIBOR plus .7\% at March 31, 1999). The agreement contains financial covenants with respect to the Company's consolidated net worth, interest and debt coverage ratios and limits capital expenditures and dividends in addition to other restrictions.

Working capital increased to $\$ 333.6$ million at March 31, 1999 from $\$ 289.7$ million at December 31, 1998. This increase was funded primarily by borrowings under the Company's revolving credit agreement.

Cash and cash equivalents decreased $\$ .6$ million during the first quarter of 1999. Principal sources of cash during the quarter were borrowings under the revolving credit agreement and profitable operations. The principal uses of cash were to fund working capital needs and finance acquisitions and capital expenditures.

The Company has adequate availability of capital from operations and its revolving credit agreement to fund present operations and anticipated growth, including expansion in its current and targeted market areas. The Company continually evaluates potential acquisitions and has held discussions with a number of acquisition candidates; however, the Company currently has no binding agreement with respect to any acquisition candidates. Should suitable acquisition opportunities or working capital needs arise that would require additional financing, the Company believes that its financial position and earnings history provide a solid base for obtaining additional financing resources at competitive rates and terms.

## QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The Company's primary market risk exposure consists of interest rate risk. The Company's objective in managing the exposure to interest rate changes is to limit the impact of interest rate changes on earnings and cash flows and to lower its overall borrowing costs. To achieve its objectives, the Company uses interest rate swaps to manage net exposure to interest rate changes to its borrowings. The Company continuously monitors developments in the capital markets and has only entered into swaps with a group of financial institutions with investment grade credit ratings, thereby minimizing the risk of credit loss. All items described below are non-trading.

At March 31, 1999, the Company had various interest rate swap agreements with an aggregate notional amount of $\$ 100$ million to manage its net exposure to interest rate changes related to a portion of the borrowings under the revolving credit agreement. The interest rate swap agreements effectively convert a portion of the Company's LIBOR-based variable rate borrowings into fixed rate borrowings with a weighted average pay rate of $6.3 \%$.

YEAR 2000

Many computer systems in use in the world today may be unable to correctly process data or may not operate at all after December 31, 1999 because those systems recognize the year within a date only by the last two digits. Some computer programs may interpret the year "00" as 1900, instead of as 2000, causing errors in calculations, or the value " 00 " may be considered invalid by the computer program causing the system to fail. The Year 2000 issue affects:
(1) information technology utilized by the Company, (2) other systems utilized by the Company, such as communications, facilities management and service equipment containing embedded computer chips and (3) systems of key business partners (primarily the Company's customers and suppliers).

Watsco, Inc. and its subsidiaries could be adversely affected if Year 2000 issues are not resolved by the Company or its significant business partners before the Year 2000. Possible adverse consequences include, but are not limited to: (1) the inability to obtain products or services used in the business operations, (2) the inability to transact business with key customers or suppliers, or (3) the inability to deliver goods or services sold to customers.

The Company's activities to manage the Year 2000 issue at each of its operating subsidiaries have included (a) identification of systems that are non-compliant, (b) formulation of strategies to remedy the problems, (c) execution of changes necessary through purchasing new or modifying existing systems and (d) tests of the changes. The identification and formulation stages have been substantially completed by the Company and its subsidiaries.

Computer systems are being purchased, upgraded or corrected to make them Year 2000 compliant. Management expects that by the end of 1999, all critical systems that are not currently Year 2000 will be corrected or replaced.

The Company has begun the testing of several systems that are believed to be Year 2000 compliant. Significant levels of testing will continue throughout 1999. In addition, the Company has contacted a large number of its business partners to obtain information regarding their progress on Year 2000 issues. While such entities have not fully completed their own Year 2000 projects, the Company is not aware of any significant business partners whose Year 2000 issues will not be resolved in a timely manner. However, there can be no assurance that significant Year 2000 related problems will not ultimately arise with such business partners.

Based on the Company's assessment to date, management estimates the implementation costs related to the identification, remediation and testing of the Year 2000 issue to be approximately $\$ .8$ million, of which $\$ .3$ million has been expended through March 31, 1999. However, this estimate could change as the Company's activities to address the Year 2000 issue progress.

The Company believes that effective contingency plans can be developed given that the Company is not reliant on a single enterprise-wide computer system. The Company presently operates through a diverse group of 16 operating subsidiaries that maintain independently managed computer systems, substantially all of which have been purchased from and are supported by third parties. The Company's contingency planning includes the identification of back-up systems among the Company's operating subsidiaries in the event one or more operating systems fail to operate following the Year 2000. The Company continues to evaluate contingency plans to mitigate business risks in the event remediation efforts are unsuccessful.

While management believes that it has undertaken reasonable steps to address the Year 2000 issue, there can be no assurance that a failure to convert the Company's systems or the inability of its key business partners to adequately address the Year 2000 issue would not have a material adverse impact on the Company .

## SAFE HARBOR STATEMENT

This quarterly report contains statements which, to the extent they are not historical fact, constitute "forward looking statements" under the securities laws. All forward looking statements involve risks, uncertainties and other factors that may cause the actual results, performance or achievements of the Company to differ materially from those contemplated or projected, forecasted, estimated, budgeted, expressed or implied by or in such forward looking statements. The forward looking statements in this document are intended to be subject to the safe harbor protection provided under the securities laws.

For additional information identifying some other important factors which may affect the Company's operations and markets and could cause actual results to vary materially from those anticipated in the forward looking statements, see the Company's Securities and Exchange Commission filings, including but not limited to, the discussion included in the Business section of the Company's Form 10-K under the heading "Other Information".

Item 1. Legal Proceedings
There have been no significant changes from the information reported in the Annual Report on Form $10-\mathrm{K}$ for the period ended December 31, 1998, filed on March 31, 1999.

Item 2. Changes in the Rights of the Company's Security Holders
As partial consideration for certain acquisitions completed during the quarter ended March 31, 1999, the Company issued 507,224 shares of Common Stock that were not registered under the Securities Act of 1933, as amended (the "Act"). The shares were issued pursuant to an exemption under Section 4(2) of the Act.

Item 3. Defaults by the Company on its Senior Securities
None
Item 4. Results of Votes of Securities Holders
None
Item 5. Other Information

None
Item 6. Exhibits and Reports on Form 8-K
(a) Exhibits
10.9 Exhibit A-1 dated March 11, 1999 to Employment Agreement and Incentive Plan dated January 31, 1996 by and between Watsco, Inc. and Albert H. Nahmad.
27. Financial Data Schedule (for SEC use only)
(b) Reports on Form 8-K

None

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized

WATSCO, INC.
(Registrant)
By: /s/ BARRY S. LOGAN
Barry S. Logan
Vice President and Secretary
(Chief Financial Officer)

## EXHIBIT INDEX

10.9 Exhibit A-1 dated March 11, 1999 to Employment Agreement and Incentive Plan dated January 31, 1996 by and between Watsco, Inc. and Albert H. Nahmad.

27 Financial Data Schedule (for SEC use only)

# PERFORMANCE BASED <br> COMPENSATION FORMULA 

| A. | EARNING PER SHARE |  |
| :---: | :---: | :---: |
|  | For each \$.01 increase | \$65, 250 |
| B. | INCREASE IN COMMON STOCK PRICE |  |
|  | (i) If the price of a share of Common Stock on 12/31/99 does not |  |
|  | exceed \$16.75 | \$ 0 |
|  | (ii) If the price of a share of Common Stock on 12/31/99 exceeds |  |
|  | \$16.75 but does not equal or exceed \$21.00, for each \$0.0625 |  |
|  | increase in per share price of share of Common Stock above |  |
|  | \$16.75 | \$ 7,500 |
|  | (iii) If the price of a share of Common Stock on 12/31/99 equals |  |
|  | or exceeds \$21.00, for each \$.0625 increase in per share price of a |  |
|  | share of Common Stock above \$16.75 | \$10, 000 |

II. METHOD OF PAYMENT
A. CASH. The Performance Based Compensation determined for 1999 under the formula set forth in Section I above shall be paid in cash if and to the extent such Compensation does not exceed \$1,500, 000 .
B. RESTRICTED STOCK. If the Performance Based Compensation determined for 1999 under the formula set forth in Section I above exceeds $\$ 1,500,000$ (such excess amount being referred to as the "Additional Amount"), the Executive shall be granted a number of shares of restricted Class B Common Stock of the Company (the "Shares") equal to the amount determined by dividing (i) two times the Additional Amount, by (ii) closing price for the Class B Common Stock of the Company on the American Stock Exchange as of the close of trading on December 31, 1999. The value of any fractional shares shall be paid in cash. The restrictions on the Shares shall lapse on the first to occur of (i) October 15, 2014, (ii) termination of the Executive's employment with the Company by reason of Executive's disability or death, (iii) the Executive's termination of employment with the Company for Good Reason; (iv) the Company's termination of Executive's employment without Cause, or (v) the occurrence of a Change in Control of the Company ("Good Reason", "Cause", and "Change in Control" to be defined in a manner consistent with the most recent grant of Restricted Stock by the Company to the Executive).

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE WATSCO, INC. FORM 10-Q FOR THE QUARTERLY PERIOD ENDED MARCH 31, 1999 AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

1,000

3-MOS
DEC-31-1999
MAR-31-1999
6,133
0
154, 663
6,230
236,661
421, 797
27,305
593, 875
88, 187
$0 \quad 220$
$\stackrel{0}{0} 4,330$
268, 386
593, 875
247,377
247,377
189,190
189,190
50,365
911
3,179
3,732
1,389
2, 343
104
0
0
2,447
0.08
0.08

