UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-Q
[X] Quarterly Report Pursuant To Section 13 or 15(d) of the Securities Exchange Act of 1934

FOR THE QUARTERLY PERIOD ENDED SEPTEMBER 30, 1998
or
[ ] Transition Report Pursuant To Section 13 or 15(d) of the Securities Exchange Act of 1934 For the Transition Period From
$\qquad$ to $\qquad$
Commission file number 1-5581
I.R.S. Employer Identification Number 59-0778222

WATSCO, INC.
(a Florida Corporation)
2665 South Bayshore Drive, Suite 901
Coconut Grove, Florida 33133
Telephone: (305) 858-0828
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES X NO _

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the last practicable date: 24,731,302 shares of the Company's Common Stock ( $\$ .50$ par value) and $3,206,308$ shares of the Company's Class B Common Stock (\$.50 par value) were outstanding as of November 12, 1998.

PART I. FINANCIAL INFORMATION WATSCO, INC.
CONDENSED CONSOLIDATED BALANCE SHEETS
September 30, 1998 and December 31, 1997
(In thousands, except per share data)

| SEPTEMBER 30, 1998 | $\begin{gathered} \text { DECEMBER 31, } \\ 1997 \end{gathered}$ |
| :---: | :---: |
| (Unaudited) |  |

ASSETS
Current assets:
Cash and cash equivalents
Accounts receivable, net
\$ 8,450
Inventories
156,706

Other current assets
223, 532
11, 157
12,610
Total current assets
412, 455
Property, plant and equipment, net
30, 875
\$ 7,880
101, 727
173, 319
9, 263
25, 892

318, 081

Other assets
24, 861
21, 870
104,994
\$573, 185
8,701
77,388
\$426, 040

LIABILITIES AND SHAREHOLDERS' EQUITY
Current liabilities:
Current portion of long-term obligations

| Accounts payable | 70,548 | 43,802 |
| :---: | :---: | :---: |
| Accrued liabilities | 25,128 | 15,562 |
| Total current liabilities | 96,479 | 60,322 |
| Long-term obligations: |  |  |
| Borrowings under revolving credit agreement | 200,700 | 134,700 |
| Bank and other debt | 4,197 | 2,541 |
|  | 204,897 | 137, 241 |
| Deferred income taxes and credits | 2,880 | 2,879 |
| Shareholders' equity: |  |  |
| Common Stock, \$. 50 par value | 12,348 | 7,631 |
| Class B Common Stock, \$. 50 par value | 1,605 | 1,083 |
| Paid-in capital | 187,802 | 163,996 |
| Retained earnings | 75,870 | 56,724 |
| Unrealized loss on investments, net of tax | $(2,813)$ | - |
| Unearned compensation related to outstanding restricted stock | $(5,883)$ | $(3,836)$ |
| Total shareholders' equity | 268,929 | 225,598 |
|  | \$573, 185 | \$426, 040 |

See accompanying notes to condensed consolidated financial statements.

WATSCO, INC.
CONDENSED CONSOLIDATED STATEMENTS OF INCOME AND
RETAINED EARNINGS
Quarter and Nine Months Ended
September 30, 1998 and 1997
(In thousands, except per share data)
(Unaudited)

|  | QUARTER ENDED SEPTEMBER 30, |  |  |  | NINE MONTHS ENDED SEPTEMBER 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1998 |  | 1997 |  | 1998 |  | 1997 |
| Revenue | \$ | 317,028 | \$ | 189,462 | \$ | 760,597 |  | 450,436 |
| Cost of sales |  | 245,494 |  | 147, 887 |  | 588,688 |  | 350,994 |
| Gross profit |  | 71,534 |  | 41,575 |  | 171,909 |  | 99,442 |
| Selling, general and administrative expenses |  | 51,071 |  | 29,771 |  | 130,191 |  | 73,476 |
| Operating income |  | 20,463 |  | 11,804 |  | 41,718 |  | 25,966 |
| Interest expense, net |  | 3,249 |  | 762 |  | 7,685 |  | 1,744 |
| Income from continuing operations before income taxes |  | 17,214 |  | 11,042 |  | 34,033 |  | 24,222 |
| Income taxes |  | 6,369 |  | 4,194 |  | 12,592 |  | 9,326 |
| Income from continuing operations |  | 10,845 |  | 6,848 |  | 21,441 |  | 14,896 |
| Loss on sale of discontinued operation, net of income taxes |  | - - |  | - - |  | (398) |  | - - |
| Income (loss) from discontinued operations, net of income taxes |  | 271 |  | 140 |  | (20) |  | 737 |
| Net income |  | 11,116 |  | 6,988 |  | 21,023 |  | 15,633 |
| Retained earnings at beginning of period |  | 65,407 |  | 48,270 |  | 56,724 |  | 40,784 |
| Common stock dividends |  | (653) |  | (593) |  | $(1,877)$ |  | $(1,688)$ |
| Dividends on preferred stock of subsidiary |  | -- |  | (33) |  |  |  | (97) |
| Retained earnings at end of period | \$ | 75,870 | \$ | 54,632 | \$ | 75,870 | \$ | 54,632 |
| Basic earnings per share: |  |  |  |  |  |  |  |  |
| Income from continuing operations | \$ | 0.39 | \$ | 0.26 | \$ | 0.80 | \$ | 0.60 |
| Loss on sale of discontinued operation |  | -- |  | -- |  | (0.02) |  |  |
| Income from discontinued operations |  | 0.01 |  | 0.01 |  | -- |  | 0.03 |
| Net income | \$ | 0.40 | \$ | 0.27 | \$ | 0.78 | \$ | 0.63 |
| Diluted earnings per share: |  |  |  |  |  |  |  |  |
| Income from continuing operations | \$ | 0.37 | \$ | 0.25 | \$ | 0.75 | \$ | 0.56 |
| Loss on sale of discontinued operation |  | -- |  | -- |  | (0.01) |  | -- |
| Income from discontinued operations |  | 0.01 |  | 0.01 |  | -- |  | 0.03 |
| Net income | \$ | 0.38 | \$ | 0.26 | \$ | 0.74 | \$ | 0.59 |
| Weighted average shares and equivalent shares used to calculate: |  |  |  |  |  |  |  |  |
| Basic earnings per share |  | 27,873 |  | 25,929 |  | 26,935 |  | 24,895 |
| Diluted earnings per share |  | 29,493 |  | 27,634 |  | 28,568 |  | 26,599 |

See accompanying notes to condensed consolidated financial statements.

WATSCO, INC.
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS Nine Months Ended September 30, 1998 and 1997
(In thousands)
(Unaudited)

|  | 1998 |  | 1997 |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash flows from operating activities: |  |  |  |  |
| Net income | \$ | 21,023 | \$ | 15,633 |
| Loss (income) from discontinued operations, net of income taxes |  | 20 |  | (737) |
| Loss on sale of discontinued operation, net of income taxes |  | 398 |  | - - |
| Income from continuing operations |  | 21,441 |  | 14,896 |
| Adjustments to reconcile income from continuing operations to net cash used in operating activities: |  |  |  |  |
| Depreciation and amortization |  | 6,108 |  | 3,103 |
| Provision for doubtful accounts |  | 2,193 |  | 1,464 |
| Deferred income tax provision |  | (204) |  | -- |
| Changes in operating assets and liabilities, net of effects of acquisitions: |  |  |  |  |
| Accounts receivable |  | $(37,259)$ |  | $(27,654)$ |
| Inventories |  | $(32,226)$ |  | $(20,879)$ |
| Accounts payable and accrued liabilities |  | 18,551 |  | 9,141 |
| Other, net |  | $(2,670)$ |  | $(4,773)$ |
| Net cash used in operating activities of continuing operations |  | $(24,066)$ |  | $(24,702)$ |
| Cash flows from investing activities: |  |  |  |  |
| Business acquisitions, net of cash acquired |  | $(22,881)$ |  | 16,785) |
| Capital expenditures, net |  | $(8,397)$ |  | $(4,662)$ |
| Purchases of marketable securities |  | (735) |  | (257) |
| Net cash used in investing activities of continuing operations |  | $(32,013)$ |  | 121,704) |
| Cash flows from financing activities: |  |  |  |  |
| Net borrowings under revolving credit agreement |  | 66,000 |  | 87,900 |
| Net repayments of bank and other debt |  | $(6,323)$ |  | $(12,098)$ |
| Net proceeds from issuances of common stock |  | 2,619 |  | 86,709 |
| Common stock dividends |  | $(1,862)$ |  | $(1,688)$ |
| Other |  | -- |  | (97) |
| Net cash provided by financing activities of continuing operations |  | 60,434 |  | 160,726 |
| Net cash used in discontinued operations |  | $(3,785)$ |  | $(2,316)$ |
| Net increase in cash and cash equivalents |  | 570 |  | 12,004 |
| Cash and cash equivalents at beginning of period |  | 7,880 |  | 2,882 |
| Cash and cash equivalents at end of period | \$ | 8,450 | \$ | 14,886 |

See accompanying notes to condensed consolidated financial statements.

1. The condensed consolidated balance sheet as of December 31, 1997, which has been derived from the Company's audited financial statements, and the unaudited interim condensed consolidated financial statements, have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission. Certain information and note disclosures normally included in the annual financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to those rules and regulations, although the Company believes the disclosures made are adequate to make the information presented not misleading. In the opinion of management, all adjustments necessary for a fair presentation have been included in the condensed consolidated financial statements herein.
2. The results of operations for the quarter and nine month period ended September 30, 1998 are not necessarily indicative of the results for the year ending December 31, 1998. The sale of the Company's products is seasonal with revenue generally increasing during the months of May through August.
3. The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.
4. Basic earnings per share is computed by dividing net income, less subsidiary preferred stock dividends, by the total of the weighted average number of shares outstanding. Subsidiary preferred stock dividends were $\$ 33$ and $\$ 97$ for the quarter and nine months ended September 30, 1997, respectively. Diluted earnings per share additionally assumes any added dilution from common stock equivalents.

Shares used to calculate earnings per share are as follows:

|  | QUARTER ENDED SEPTEMBER 30, |  | NINE MONTHS ENDED SEPTEMBER 30, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1998 | 1997 | 1998 | 1997 |
| Weighted average shares outstanding | 27,872,756 | 25, 929, 176 | 26, 934, 811 | 24,894,560 |
| Dilutive stock options | 1,620,458 | 1,704,766 | 1,633, 080 | 1,704,766 |
| Shares for diluted earnings per share | 29,493, 214 | 27,633,942 | 28, 567, 891 | 26, 599,326 |
| Options outstanding which are not |  |  |  |  |
| included in the calculation of diluted earnings per share because their |  |  |  |  |
| impact is antidilutive | 233,626 | -- | 214, 126 | -- |

Weighted average common shares outstanding have been restated to include the effect of a 3 -for-2 stock split paid on August 14, 1998.
5. The Company adopted Statement of Financial Accounting Standards ("SFAS") No. 130, "Reporting Comprehensive Income," effective January 1, 1998. SFAS No. 130 establishes standards for reporting and display of comprehensive income and its components in financial statements. The components of the Company's comprehensive income are as follows:

6. Discontinued operations include a personnel staffing business, Dunhill Staffing Systems, Inc., and, until May 1998, a manufacturing operation, Watsco Components, Inc. ("Components"). In May 1998, the Company sold substantially all the operating assets of Components to International Comfort Products Corporation. Summarized results for the discontinued operations are as follows:

|  | QUARTER ENDED SEPTEMBER 30, |  | NINE MONTHS ENDED SEPTEMBER 30, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1998 | 1997 | 1998 | 1997 |
| Revenue: |  |  |  |  |
| Personnel staffing | \$ 13,982 | \$ 11, 535 | \$ 37,643 | \$ 32,322 |
| Manufacturing | -- | 5,585 | 8,861 | 17,509 |
|  | \$ 13,982 | \$ 17,120 | \$ 46,504 | \$ 49,831 |
| Income (loss) before income taxes: |  |  |  |  |
| Personnel staffing | \$ 474 | \$ 472 | \$ 1,239 | \$ 1,080 |
| Manufacturing | (43) | (244) | $(1,270)$ | 118 |
|  | 431 | 228 | (31) | 1,198 |
| Income tax expense (benefit) | 160 | 88 | (11) | 461 |
| Income (loss) from discontinued operations | \$ 271 | \$ 140 | \$ (20) | \$ 737 |

Income (loss) before income taxes includes allocated interest expense of $\$ 128$ and $\$ 96$ and $\$ 376$ and $\$ 263$ for the quarter and nine months ended September 30, 1998 and 1997, respectively. Interest expense was allocated to the discontinued operations based on a ratio of net assets of the discontinued operations to the total Company's consolidated net assets.
7. In July 1998, the Company completed the acquisition of the common stock of Kaufman Supply, Inc. ("Kaufman"), a wholesale distributor of air conditioning and other products to the manufactured housing industry, and in August 1998, completed the acquisition of the common stock of SPS Supply, Inc., a wholesale distributor of air conditioning, heating and refrigeration products. Aggregate consideration for these acquisitions consisted of cash payments of $\$ 16,718$, debt assumption of $\$ 5,253$ and the issuance of 920,042 shares of Common Stock having a fair value of $\$ 16,520$. These transactions are subject to adjustment upon the completion of audits of the assets purchased and the liabilities assumed.

The acquisitions have been accounted for under the purchase method of accounting and, accordingly, their results of operations have been included in the unaudited condensed consolidated statements of income beginning on their respective dates of acquisition. The excess of the aggregate purchase prices over the net assets acquired is being amortized on a straight-line basis over 40 years.

The Company's unaudited pro forma consolidated results of operations, assuming all significant acquisitions occurred on January 1, 1997, are as follows:

Revenue
Income from continuing operations
Diluted earnings per share from continuing operations

| QUARTER ENDED SEPTEMBER 30, |  | NINE MONTHS ENDED SEPTEMBER 30, |  |
| :---: | :---: | :---: | :---: |
| 1998 | 1997 | 1998 | 1997 |
| \$317, 028 | \$281, 295 | \$822,245 | \$734, 619 |
| \$ 10, 845 | \$ 9,528 | \$ 21,306 | \$ 18,431 |
| \$ 0.37 | \$ 0.33 | \$ 0.73 | \$ 0.64 | years presented or of future results of operations.

8. In June 1998, the Financial Accounting Standards Board issued SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities," which is effective for fiscal years beginning after June 15, 1999. SFAS No. 133 establishes accounting and reporting standards requiring that every derivative instrument (including certain derivative instruments embedded in other contracts) be recorded in the balance sheet as either an asset or liability measured at its fair value. The Company has not yet determined the timing of or method of adoption of SFAS No. 133 and believes that the adoption of this statement will not be material to the Company's consolidated financial position or results of operations.

## MANAGEMENT'S DISCUSSION AND ANALYSIS OF <br> FINANCIAL CONDITION AND RESULTS OF OPERATIONS

RESULTS OF OPERATIONS

The following table presents the Company's consolidated financial statements from continuing operations for the quarter and nine months ended September 30, 1998 and 1997, expressed as a percent of revenue:

|  | ENDED SEPT | ER <br> MBER 30, | NINE DED SEP | $\begin{aligned} & \text { THS } \\ & \text { BER 30, } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
|  | 1998 | 1997 | 1998 | 1997 |
| Revenue | 100.0\% | 100.0\% | 100.0\% | 100.0\% |
| Cost of sales | 77.4 | 78.1 | 77.4 | 77.9 |
| Gross profit | 22.6 | 21.9 | 22.6 | 22.1 |
| Selling, general and administrative expenses | 16.1 | 15.7 | 17.1 | 16.3 |
| Operating income | 6.5 | 6.2 | 5.5 | 5.8 |
| Interest expense, net | 1.0 | . 4 | 1.0 | . 4 |
| Income taxes | 2.1 | 2.2 | 1.7 | 2.1 |
| Income from continuing operations | 3.4\% | 3.6\% | 2.8\% | 3.3\% |

The above table and following narrative includes the results of operations of wholesale distributors of air conditioning, heating and refrigeration equipment and related parts and supplies acquired during 1998 and 1997. These acquisitions were accounted for under the purchase method of accounting and, accordingly, their results of operations have been included in the consolidated results of the Company beginning on their respective dates of acquisition.

QUARTER ENDED SEPTEMBER 30, 1998 VS. QUARTER ENDED SEPTEMBER 30, 1997
Revenue for the three months ended September 30, 1998 increased $\$ 127.6$ million, or $67 \%$, compared to the same period in 1997. Excluding the effect of acquisitions, revenue increased $\$ 25.2$ million, or $13 \%$. Such increase was primarily due to additional sales generated from market share gains and increased sales generated by expanded product lines of parts and supplies

Gross profit for the three months ended September 30, 1998 increased $\$ 30.0$ million, or $72 \%$, as compared to the same period in 1997, primarily as a result of the aforementioned revenue increases. Excluding the effect of acquisitions, gross profit increased $\$ 6.3$ million, or $15 \%$. Gross profit margin in the third quarter increased to $22.6 \%$ in 1998 from $21.9 \%$ in 1997. Excluding the effect of acquisitions, gross profit margin increased to $22.3 \%$ in 1998 from 21.9\% in 1997

Selling, general and administrative expenses for the three months ended September 30, 1998 increased $\$ 21.3$ million, or $72 \%$, compared to the same period in 1997, primarily due to higher selling and delivery costs related to acquired companies and increased sales. Excluding the effect of acquisitions, selling, general and administrative expenses increased $\$ 3.2$ million, or 11\%, primarily due to the aforementioned revenue increases. Selling, general and administrative expenses as a percent of revenue increased to $16.1 \%$ in 1998 from 15.7\% in 1997, primarily due to the higher cost structures of acquired companies and startup costs related to the opening of new distribution locations. Excluding the effect of acquisitions, selling, general and administrative expenses as a percent of revenue decreased to $15.4 \%$ in 1998 from $15.7 \%$ in 1997, primarily due to the leveraging of expenses on increased same store sales.

Interest expense, net for the third quarter in 1998 increased approximately $\$ 2.5$ million, compared to the same period in 1997, primarily due to higher average borrowings used to complete business acquisitions.

The effective tax rate for the three months ended September 30, 1998 was $37.0 \%$ compared to $38.0 \%$ for the same period in 1997. This decrease was primarily due to the implementation of certain tax planning strategies.

NINE MONTHS ENDED SEPTEMBER 30, 1998 VS. NINE MONTHS ENDED SEPTEMBER 30, 1997
Revenue for the nine months ended September 30, 1998 increased \$310.2 million, or $69 \%$, compared to the same period in 1997. Excluding the effect of acquisitions, revenue increased $\$ 57.8$ million, or $13 \%$. Such increase was primarily due to additional sales generated from market share gains and increased sales generated by expanded product lines of parts and supplies.

Gross profit for the nine months ended September 30, 1998 increased $\$ 72.5$ million, or $73 \%$, as compared to the same period in 1997, primarily as a result of the aforementioned revenue increases. Excluding the effect of acquisitions, gross profit increased $\$ 13.4$ million, or $14 \%$. Gross profit margin for the nine month period increased to $22.6 \%$ in 1998 from $22.1 \%$ in 1997. Excluding the effect of acquisitions, gross profit margin increased to $22.2 \%$ in 1998 from 22.1\% in 1997.

Selling, general and administrative expenses for the nine months ended September 30, 1998 increased $\$ 56.7$ million, or $77 \%$, compared to the same period in 1997, primarily due to higher selling and delivery costs related to acquired companies and increased sales. Excluding the effect of acquisitions, selling, general and administrative expenses increased $\$ 8.2$ million, or 11\%, primarily due to the aforementioned revenue increases. Selling, general and administrative expenses as a percent of revenue increased to $17.1 \%$ in 1998 from 16.3\% in 1997, primarily due to the higher cost structures of acquired companies and startup costs related to the opening of new distribution locations. Excluding the effect of acquisitions, selling, general and administrative expenses as a percent of revenue decreased to $16.1 \%$ in 1998 from $16.3 \%$ in 1997, primarily due to the leveraging of expenses on increased same store sales.

Interest expense, net for the nine months ended September 30, 1998 increased approximately $\$ 5.9$ million, compared to the same period in 1997, primarily due to higher average borrowings used to complete business acquisitions.

The effective tax rate for the nine months ended September 30, 1998 was $37.0 \%$ compared to $38.5 \%$ for the same period in 1997. This decrease was primarily due to the implementation of certain tax planning strategies.

## LIQUIDITY AND CAPITAL RESOURCES

The Company maintains a bank-syndicated revolving credit agreement that provides for borrowings of up to $\$ 260$ million, expiring on August 8, 2002. Borrowings under the unsecured agreement are used to fund seasonal working capital needs and for other general corporate purposes, including acquisitions. Borrowings under the agreement, which totaled $\$ 200.7$ million at September 30, 1998, bear interest at primarily LIBOR-based rates plus a spread that is dependent upon the Company's financial performance (LIBOR plus . $6 \%$ at September 30, 1998). The agreement contains financial covenants with respect to the Company's consolidated net worth, interest and debt coverage ratios and limits capital expenditures and dividends in addition to other restrictions.

At September 30, 1998, the Company had various interest rate swap agreements with an aggregate notional amount of $\$ 100$ million to manage its net exposure to interest rate changes related to a portion of the borrowings under the revolving credit agreement. The interest rate swap agreements effectively convert a portion of the Company's LIBOR-based variable rate borrowings into fixed rate borrowings. The Company continuously monitors developments in the capital markets and only enters into swap transactions with established counterparties having investment-grade ratings.

Working capital increased to $\$ 316.0$ million at September 30, 1998 from $\$ 257.8$ million at December 31, 1997. This increase was funded primarily by borrowings under the Company's revolving credit agreement.

Cash and cash equivalents increased $\$ .6$ million during the nine month period ended September 30, 1998. Principal sources of cash were borrowings under the revolving credit agreement and profitable operations. The principal uses of cash were to fund working capital needs, including the addition of inventory to expand the product offerings of both existing and newly acquired locations, and finance acquisitions and capital expenditures.

The Company has adequate availability of capital from operations and its revolving credit agreement to fund present operations and anticipated growth, including expansion in its current and targeted market areas. The Company continually evaluates potential acquisitions and has held discussions with a number of acquisition candidates; however, the Company currently has no binding agreement with respect to any acquisition candidates. Should suitable acquisition opportunities or working capital needs arise that would require additional financing, the Company believes that its financial position and earnings history provide a solid base for obtaining additional financing resources at competitive rates and terms.

## YEAR 2000 ISSUE

Many computer systems in use today may be unable to correctly process data or may not operate at all after December 31, 1999 because those systems recognize the year within a date only by the last two digits. Some computer programs may interpret the year " 00 " as 1900, instead of as 2000, causing errors in calculations, or the value " 00 " may be considered invalid by the computer program causing the system to fail. The Year 2000 issue affects: (1) information technology utilized by the Company, (2) other systems utilized by the Company, such as communications, facilities management and service equipment containing embedded computer chips and (3) systems of key customers, suppliers and other business partners.

The Company's activities to manage the Year 2000 issue include (a) identifying the systems that are non-compliant, (b) formulating strategies to remedy the problems, (c) making the changes necessary through purchasing new or modifying existing systems and (d) testing the changes. The identification and formulation stages have been performed by the Company and each of its subsidiaries and are nearly complete. The implementation of changes, the validation testing of such changes and an assessment of Year 2000 exposures as they may relate to the Company's key customers, suppliers or other business partners are expected to be conducted over the remainder of 1998 and throughout 1999.

Based on the Company's assessment to date, management does not expect the implementation costs related to the Year 2000 issues to have a material adverse impact on the Company's financial position, results of operations or cash flows; however, this estimate could change as the Company's activities to address the Year 2000 issue progresses.

While management believes that it has undertaken reasonable steps to address the Year 2000 issue, there can be no assurance that a failure to convert the Company's systems or the inability of its key suppliers, customers or other business partners to adequately address the Year 2000 issue would not have a material adverse impact on the Company.

## SAFE HARBOR STATEMENT

This quarterly report contains statements which, to the extent they are not historical fact, constitute "forward looking statements" under the securities laws. All forward looking statements involve risks, uncertainties and other factors that may cause the actual results, performance or achievements of the Company to differ materially from those contemplated or projected, forecasted, estimated, budgeted, expressed or implied by or in such forward looking statements. The forward looking statements in this document are intended to be subject to the safe harbor protection provided under the securities laws.

For additional information identifying some other important factors which may affect the Company's operations and markets and could cause actual results to vary materially from those anticipated in the forward looking statements, see the Company's Securities and Exchange Commission filings, including but not limited to, the discussion included in the Business section of the Company's Form 10-K under the heading "Other Information".

## PART II. OTHER INFORMATION

Item 1. Legal Proceedings
There have been no significant changes from the information reported in the Annual Report on Form $10-\mathrm{K}$ for the period ended December 31, 1997, filed on March 31, 1998.

Item 2. Changes in the Rights of the Company's Security Holders
In July and August 1998, the Company issued 920,042 shares of Common Stock as partial consideration for acquisitions made by the Company.
See Note 7 of the Notes to Condensed Consolidated Financial Statements. The shares were issued pursuant to an exemption set forth under Section 4(2) of the Securities Act of 1933, as amended.

Item 3. Defaults by the Company on its Senior Securities

None

Item 4. Results of Votes of Securities Holders

None

Item 5. Other Information

None
Item 6. Exhibits and Reports on Form 8-K
(a) Exhibits
10.17 Exhibit A-1 to Employment Agreement and Incentive Plan dated January 31, 1996 by and between Watsco, Inc. and Albert H. Nahmad
27. Financial Data Schedule (for SEC use only).
(b) Reports on Form 8-K

None

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

WATSCO, INC.
(Registrant)
By: /s/ Barry S. Logan
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Barry S. Logan
Vice President and Secretary
(Chief Financial Officer)
November 13, 1998

## EXHIBIT INDEX

## EXHIBIT DESCRIPTION

10.17 Exhibit A-1 to Employment Agreement and Incentive Plan dated January 31, 1996 by and between Watsco, Inc. and Albert H. Nahmad

Financial Data Schedule

1998 Performance Goals and Performance Based Compensation
I. Formula
B. INCREASE IN COMMON STOCK PRICE

For each \$.0625 increase in per share
price of a share of Common Stock
from \$28.875 per share.............................. \$4,225
II. Method of Payment
A. CASH. The Performance Board Compensation determined for 1998 under the formula set forth in Section $I$ above shall be paid in cash if and to the extent such Compensation does not exceed \$1,250,000.
B. RESTRICTED STOCK. If the Performance Based Compensation determined for 1998 under the formula set forth in Section I above exceeds \$1,250,000 (such excess amount being referred to as the "Additional Amount"), the Executive shall be granted a number of shares of restricted Class B Common Stock of the Company (the "Shares") equal to the amount determined by dividing (i) two times the Additional Amount, by (ii) closing price for the Class B Common Stock of the Company on the American Stock Exchange as of the close of trading on December 31, 1998. The value of any fractional shares shall be paid in cash. The restrictions on the Shares shall lapse on the first to occur of (i) October 15, 2014, (ii) termination of the Executive's employment with the Company by reason of Executive's disability or death, (iii) the Executive's termination of employment with the Company for Good Reason; (iv) the Company's termination of Executive's employment without Cause, or (v) the occurrence of a Change in Control of the Company ("Good Reason", "Cause", and "Change in Control" to be defined in a manner consistent with the most recent grant of Restricted Stock by the Company to the Executive).
/s/ Paul Manley
Paul Manley, Chairman Compensation Committee

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE WATSCO, INC. FORM 10-Q FOR THE QUARTERLY PERIOD ENDED SEPTEMBER 30, 1998 AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENT.

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1,000
9-MOS
        DEC-31-1997
                            SEP-30-1998
                                    8,450
                            13,060
            163,384
                        6,678
                    223,532
        412,455
            23,887
            573,185
96,479
                                    204,897
13,953
                    0
                    0
                    254,976
573,185
                                    760,597
            760,597
                    588,688
            127,998
            2,193
            7,685
                34,033
            12,592
21,441
            (418)
                0
                    0
                            21,023
                    0.78
                            0.74
```

